

THE EMMANUEL SOCIETY

The 29th Annual General Meeting

Saturday 11 November 2017

Queen's Building Lecture Theatre, 10.30am

1 Chairman's welcome

2 Apologies for absence – from the Committee, Mr Andrew Fane & Mrs Gin Warren

3 Minutes of the 27th AGM, 19 November 2016

4 Matters arising not on the agenda

5 Chairman's Review of the Year

6 Events for 2017-18

7 Finance Report and Approval of Accounts

8 Committee

9 College Reports

10 Any Other Business

Minutes of the 28th Annual General Meeting of The Emmanuel Society
on Saturday 19th November 2016 at 10.00 a.m. in The Queen's Building, Emmanuel College

1] Chairman's Welcome

The Chair, Mr Nicholas Allen, welcomed members to the meeting on behalf of both Society and College and outlined the programme for the day.

2] Apologies for Absence

Apologies had been received from Mr David Lowen (Vice-President)

3] Minutes of the 27th AGM were confirmed by the meeting and signed by the Chair.

4] Matters arising not on the agenda

Mr Allen mentioned that his report and other pertinent documents had been made available online for the perusal of members in advance of the AGM.

5] Chairman's Review of the Year

Mr Allen highlighted some events of the past year: The visit to Belfast and Hillsborough Castle, Lawyers' and Medics' Dinners, Civil Servants' drinks at Hoare's Bank [courtesy of Lord Wilson] and the Mid-Gathering at Parcel Yard. He welcomed the fact that some members attended an event for the first time.

The Chair referred to continuing links between the College Society and its student body, reflected, for example, in their representation here and in Committee meetings but also in the Society's subsidies for students or newly-qualified members and in its work on Careers.

Here and in its contribution to communications, funds had necessarily been depleted. [See item 7, Finance].

A question from the floor asked if there might be a dinner for other groups, apart from lawyers and medics eg for Natural Scientists and the Chair replied saying that the Society was always open to suggestions for an event by any group interested to hold one.

6] Events for 2016/17

The Secretary, Mr Ken Sheringham, listed the events planned for the year ahead [details are available on the College web-site and in the Newsletter].

7] Finance Report and Approval of Accounts

The Treasurer, Mr Rodney Jagelman, presented the accounts, which had been circulated and are available on the Society's web-site. He drew attention to budgeted expenditure on subsidies for events eg the Mid-Gathering, Careers, the Carols Service, on losses on some events [eg the Medics' dinner] as well as expenditure on the hard-copy Newsletter. There being no income from cruises this year, the Society's holdings had dipped by £7,600 and it

seemed sensible to seek some acceptable reduction in expenditure should income from Swan Hellenic cruises not be forthcoming.

Mr Chris Waites had reviewed the accounts, was satisfied that they were in good order and a fair reflection of the financial affairs of the Society. He was happy to report that there were no matters to which he wished to draw the attention of the AGM.

The acceptance of the accounts was duly proposed and seconded and they were adopted.

8] Committee

Standing down from the Committee, Faith Archer was warmly thanked for her invaluable work on its behalf over 15 years and particularly in Careers, where she had established twice-yearly events, making a significant contribution to the lives of many Emmanuel students. The Committee had previously presented Faith with a gift as a token of our thanks and the Chair spoke for all in saying Faith would be much missed.

With large shoes to fill, Jessie Ryley, who had already made a contribution to work on Careers, was warmly welcomed onto the Committee.

9] College Reports

a) The Master, Dame Fiona Reynolds, commented on changes to Higher Education and in particular to the re-introduction of admissions assessment tests.

Negotiations continued regarding the potential acquisition of property adjacent to the College. The Master expressed her thanks to Dr Bendall and the Development Office, to the JCR/MCR team and to the Society's Chair and Committee for their contribution to sustaining relationships with and within the College.

Dame Fiona mentioned the imminent publication of a book based on the College Conservation Statement, by Jeremy Musson.

b) The Development Director, Dr Sarah Bendall, referred to the College's strong position regarding the percentage of members supporting its work, the number of events the Society organises, the College's continuing academic success and the numbers of applicants it continues to attract.

c) ECSU and MCR reports are available on the web-site.

10] Any other business

There being no further business, the Chair expressed his thanks to the Master, the Governing Body and the Development Office for their invaluable support, and to members for attending. The meeting closed at 10.30 am.

KS November 2016

THE EMMANUEL SOCIETY

CHAIRMAN'S REPORT FOR AGM ON 11TH NOVEMBER 2017

I'm pleased to report on another successful year for the Emmanuel Society. Highlights of the last year include:

- a visit to Northern Ireland in October 2016 – a first for the Society - for a dinner at the Ulster Reform Club in Belfast (where the Master was guest speaker) and a guided tour of the historic surroundings of Hillsborough Castle the following morning.
- the triennial Lawyers' Dinner at Cutlers' Hall in the City of London in November 2016 where the guest speaker was Dr. Yvonne Cripps, a Fellow in Law at Emmanuel from 1981 to 2000 and Director of Studies for many present including me. 85 members and guests attended.
- the Geography Day - *Travel, Geography, and Literary Landscapes* – after last year's AGM led by graduate students and fellows.
- the Society and College Carol Service at Temple Church in London in December 2016 with a congregation of about 200 members, friends and family. This year the service will return to Temple Church on Tuesday 5th December with drinks to follow.
- informal London drinks in early March 2017 at a new venue, The Phoenix Artists Club, in the heart of London's Theatreland.
- a performance of *The Pirates of Penzance* by the English National Opera at the London Coliseum in March 2017 with a talk in the auditorium prior to the performance.
- a tour of the *Cutty Sark* followed by afternoon tea in June 2017 for members who matriculated before 1950 or between 1955 and 1960. Next year is the turn of Members who matriculated in 1991 – 1993 and 1999 - 2001 and the committee is currently in the early stages of planning for this.
- a tour of portraits relating to the life and times of Charles Dickens at the National Portrait Gallery in July 2017 led by Lucinda Hawksley, author and descendant.
- a dinner for members and their guests last week at Exeter College, Oxford where the guest speaker was the Master.

The Society continues to focus its attention on assisting current students and recent graduates. The Society organised two careers evenings - with great support and publicity from both the ECSU and MCR committees – in October 2016 and February 2017 and also paid for the newly elected Herchel Smith Scholars to attend the annual Harvard Dinner in College. The Society also heavily subsidises the ticket price for recent graduates for 'big ticket' events.

Charlotte Roberts (2000) stands down today after two full term's service on the Society's committee. I am hugely grateful for all the work that she has done over the last ten years and, in particular, the support that she has given to first Faith Archer and more recently to Shelly-Ann Meade in organising the career evenings. Charlotte is replaced by Luke Montague (2008), a former President of ECSU.

As I said in my report last year publicity remains key to the Society's success. I am therefore pleased that the College and Society E-News – which includes a calendar of Society events – has continued to be sent out each month. The email is sent to over 8,100 Members and has an 'opening' rate of about 45%. Most bookings for our events are made via this route.

I reported last year that a 'cost benefit' analysis would be needed in relation to the hard-copy newsletter sent out to all Members three times a year given that the cost of the newsletter was

substantial and the bookings made via this route were now fairly low. The result of this analysis was that the newsletter was amalgamated with the College's own one which has led to a significant costs saving for the Society. The Society also makes ever increasing use of Facebook ('Emma Cambridge') where events are regularly publicised and Twitter (@EmmaCambridge). Social media is I am sure the only way many Members become aware of our events.

I referred above to the Society subsidising the ticket price of our events for current students and recent graduates if the cost of an event is particularly high. This is a policy I feel strongly about. Ideally, no one should feel unable to attend one our events on grounds of cost. However, this means that whilst we normally aim for all our events to 'break even' (or even to make a modest surplus) we have an increasing number of - deliberately - loss-making events. Our resources are of course finite and so, as ever, there is a balance to be struck.

Once again I would like to express my sincere thanks to Dr. Sarah Bendall, Mary Longford, and all the others who work in the Development and Society Offices. They all provide the Society with tireless (and often thankless) support. We are genuinely grateful.

I also wish to record the Society's thanks the Master (and her husband, Bob). She has many competing claims on her time but is a regular attender of our events both in Cambridge and elsewhere. Her support - and that of the Governing Body - is fundamental to the Society's success and something that is never taken for granted.

I also thank the Society's President Andrew Fane (1968), Treasurer Rodney Jagelman (1969) and Secretary Ken Sheringham (1966) for all the work that they do. I also thank all the committee members for the significant amount of time and effort they put in to the Society's activities.

NICHOLAS ALLEN

Chairman, The Emmanuel Society

AGM 2017 Secretary's Report

EVENTS PLANNED

The Society is currently planning the following events for 2017/8

5/12/17 College Advent Carol Service at The Temple Church, London at 6.30pm with drinks to follow.

7/12/17 Varsity Rugby Matches, Twickenham.

31/1/18 College Talk by Hugh Hunt 'The First Night of Television.

21/2/18 College Talk by Nicola Blackwood, former Conservative M.P.

6/3/18 London Drinks at the Phoenix Theatre Bar, principally for those living/working in London.

25/4/18 The Emmanuel Society Lecture by the art historian, James Fox at Leighton House, London.

3/5/18 Visit to and tour of the Supreme Court, London (early evening)

14/7/18 The Garden Party

Other ideas include an Entrepreneurs event in January/February, a City Dinner in February/March, an event in June or July for members who matriculated in 1991-1993 and 1999-2001, a visit to Stowe House and Gardens in July, a Glasgow Dinner in the Autumn (November TBC) as well as visits to the British Museum and to the Supreme Court.

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REPORT FROM THE MASTER

To the Emmanuel Society AGM 2017

Last year was another good one for Emma. A glorious summer saw success in examinations and on the river, with both of our top crews gaining their blades, an unprecedented achievement. The year was, too, punctuated by exciting developments in college.

I'm delighted to report that our long-sought purchase of the remaining part of Park Terrace is finally coming to fruition, four years after we first asked to buy it from the university. We will soon be the proud owners of Furness Lodge, the building next to Camden House and the only one of the Park Terrace buildings we weren't able to acquire in 1983, and of a long lease on the car park adjacent to it. The only part we couldn't buy was the old telephone exchange on Regent Street, because the university is so keen to hang on to office buildings. So we don't quite complete our ownership of the whole 'island'; that will be for another day!

But the purchase of Furness Lodge and the car park presents a tremendous opportunity for us. With these assets, we can completely reorient and improve the southern end of our college, providing a significant new building to provide more accommodation on the main site for undergraduates, improved social facilities for all students, new green spaces and a place for an increased number of post-docs and all members of our community to meet and socialise. We will be able to reorganise spaces across the wider college estate, enabling us to find a site for a nursery for under-fives, improve the accommodation we offer to graduates, and achieve many other consequential benefits. There's a huge amount to do to prepare for this change, and to raise the money to make it possible: we will keep you in touch, so watch this space!

Meanwhile the life of college continues and we welcomed an impressive new crop of Research Fellows in October: Charlotte Bentley (an Emma music graduate), Emma Mackinnon (politics), Aja Murray (psychology) and Vinesh Rajpaul (astrophysics). They are joined by our new joint SMUTS Research Fellow, Clara Devlieger, replacing Andrea Grant who successfully held that post for the last three years and remains in Cambridge, and is now, I'm delighted to report, married to another former Emma Research Fellow and Bye-Fellow Daniel Popa. We also have a new John Coates non-stipendiary Research Fellow in mathematical sciences, Vikas Trivedi, who replaces Lorenzo de Michele, who is also remaining in Cambridge and becomes a Bye-Fellow. We said goodbye to Research Fellows Andela Saric, who has moved to UCL and Chloe Alaghband-Zaleh, who has taken up a role at Loughborough University. In a special dinner to mark his retirement, we said thanks and farewell to the university's Registry Dr Jonathan Nicholls, who was a Fellow of Emmanuel during his time at the university.

Dr Jon Lawrence, who has been a history Fellow here for 13 years, has moved to Devon and to a post at Exeter University with his wife Jane. He is much missed and we are very grateful for all he's done for the college. Sadly another of our historians, Dr Lawrence Klein, has retired from the university; happily he has kindly agreed to direct studies for us next year. A number of our Fellows took up Life Fellowships this year: Professors Steven Boldy, Chris Burgoyne, Barry Windeatt and Steve Young.

Other new Fellows also joined us in October: Dr Bettina Varwig, a specialist in Bach, has added to our strength in music; and Dr Thomas Sauerwald has joined us from computer sciences following Neil Dodgson's departure last year.

Last year we also welcomed as new Bye-Fellows Sarah d'Ambrumenil from the Office of Student Conduct; and Dr Paul Wilkinson who replaces Dr David Lomas as Director of Studies for Clinical Medicine, whom we warmly thank for his years of service. Two new Honorary Fellows were elected: Professor Dennis Lo, who is Professor of Chemical Pathology at the Chinese University of Hong Kong; and Dr Indrajit Coomaraswamy, the Governor of the Central Bank of Sri Lanka.

We were delighted that several of our Fellows received promotions last year: Dr Frank Jiggins was awarded a chair; readerships were awarded to Dr Ayşe Zarakol, Dr Alex Mitov and Dr Alex Kabla, and Dr Laura Moretti becomes a senior lecturer.

It has, too, been a year of sadness, notably with the death of Francois Reverchon, our catering manager for the last 23 years. As well as being a wonderful colleague he was responsible for the huge improvement in Emmanuel's catering and the success of our chefs in competitions; and we are very pleased that Matt Carter, the young chef he brought in over twenty years ago is now our executive head chef and head of catering.

We also held two memorial services in the chapel for a current and former student. Negar Miralaei was a fourth year PhD student from Tehran when she was tragically killed in a car accident during a visit home. Her family came to visit in June when we held a beautiful service in her honour, which included planting a cherry tree in the Fellows' Garden; in happier news her younger sister Aida has a PhD place here and started this October. Rafa Baptista was a former undergraduate, and was studying for a PhD in Oxford at the time of his death. We mourned his loss in a very moving service in the chapel, organised and led by our assistant chaplain, Alexander Ross.

College life was, as always, enriched by a series of events and guest speakers, among which Robert Winston's lively and controversial Gomes lecture, *The Dark Side of Genetics*, was a highlight, as were talks by two of the lawyers involved in the long-running Hillsborough inquiry, Henrietta Hill and Christine Lambert. And of course, our *University Challenge* team, led by the charming Bobby Seagull, received great plaudits for their cleverness and wit. This year's team are doing well too! And as well as our brilliant success in the May bumps, Freddie Davidson (2016) was a member of the Boat Race crew; Helen White (2015) won windsurfing Cuppers; Ekaterina Zabolotnaya (2015) and her partner were nominated the 'Cambridge Couple of the Year' in the Varsity dancesport match (which Cambridge won); and we had two members of the successful men's Varsity rugby team: Mike Philips (2014) and Seb Tullie (2012).

A highlight of the summer term, on a sweltering day, was our lunch party for members over 80; it was incredibly well attended and a delightful, happy occasion, as were our two Gatherings this year, for the 1994–96 and 1986–88 generations. A number of other events for members were organised in association with the Emmanuel Society, whose hard-working chair, Nick Allen, and his Committee have our fulsome thanks.

We also travelled, meeting Emma members in North America and Belfast. Our trip to the East coast of the States was in March, where we experienced both the bitter cold and the warm welcome offered by Williams College (who send us a cohort of students each year through the generosity of Herchel Smith funds), Harvard University and Boston. Our attempts to reach the west coast of America were thwarted by British Airways because we

attempted to fly out the day their computers went down: 24 hours later, after sleeping in the airport and with no luggage we landed in San Francisco and continued our journey to Los Angeles and Vancouver. Throughout the trip we were without our cases, but we were grateful for much help and encouragement in 'shotgun shopping' from our members. It was an experience we have no wish to repeat, though!

There's much, then, to look back on and feel proud of; but much too to which we look forward. Everything changes and nothing changes at Emmanuel; our values and passion for excellence, beauty and community continue as we seek constantly to adapt to meet the needs of each generation. It's a glorious challenge and a glorious place from which we all draw strength.

Fiona

Dame Fiona Reynolds

Master

November 2017

EMMANUEL SOCIETY AGM 2017

REPORT FROM THE DEVELOPMENT OFFICE

We have recently launched a new history of Emmanuel and as I reflect on the path that has led to this point I realise that the past year has had been one in which Emma past, Emma present and Emma future have intertwined even more than usual. The extent of the linkages between Emma members, Emma buildings and Emma activities give this College its own distinctive spirit.

The focus on Emmanuel's history this year has partly arisen from the work we undertook in 2015 to draw up a conservation statement for the College. Jeremy Musson, the architectural historian who was one of the team who produced the statement spoke at the AGM in 2015, and then in 2016 we produced a leaflet 'Our Spirit of Place' to summarise many of the findings. After Jeremy's lecture we asked him to write a new illustrated history of Emmanuel, looking at the College and the people who have made it what it is today through our buildings and grounds. *Between Two Worlds: An Architectural History of Emmanuel College Cambridge*, with new photography by Will Pryce, has been published by Scala and is available today; it will shortly be sold online at www.emma.cam.ac.uk/merchandise. Along with the new history, we have also produced, in house, a new guidebook to the College. Written by Amanda Goode, the archivist, it too has many illustrations, of buildings, features, objects and documents. Amanda starts by outlining our history, and then takes visitors round the site, area by area, highlighting items of particular interest. The new guide is available from the Porters' Lodge and through the College website www.emma.cam.ac.uk/merchandise.

The guide book is one of the ways we welcome visitors to Emma, and in the past year we have seen many Emma members. About 15 per cent of our membership (1400 people or so) have come to see us this year, either in Cambridge or at one of our events elsewhere in the UK and overseas. Over 300 have dined at High Table, some as part of a large group, others by themselves or with a guest. Highlights have included two Gatherings (1986–88 and 1994–96); the evenings when those who matriculated in 2009 came to dine; a tea party for local members and their families (the slope in the Master's garden was very well rolled by the end of the afternoon); Sunday lunch for our most elderly Emma members; many events organised by the Emmanuel Society in Cambridge, London, Belfast and elsewhere; and parties in Hong Kong, Sydney, Perth, Singapore, Boston, Los Angeles and Vancouver. San Francisco should be on the list too and a party was held there at the end of May in the spectacular setting of the St Francis Yacht Club, thanks to a local Emma member John Jenkins, but British Airways failed to get us, the hosts, there because of a computer failure. While there might be competition for the most enjoyable event, there's little for the low point: a night on a cold,

hard floor in Heathrow, followed by a week in California and Vancouver without our luggage. I've never bought so many clothes at once, or so quickly!

We're extremely grateful to all of you who supported us this year. Some of you have done this through coming to events, and I thank here Nick Allen and the Emmanuel Society's Committee who have worked tirelessly to arrange a full and varied programme of activities. Many of you have supported us financially, and of course there is overlap between the two groups. We again are one of the colleges where the highest percentage of our members make donations: about one-quarter of you have done so (the average across all colleges is 13 per cent) and together you have pledged £2,723,080 over the year. We're very grateful to the many Emma members who spoke to our students during their telephone calls in January: about 71 per cent of you made a gift as a result and raising over £300,000, and your kindness and generosity is heart-warming. We get lovely feedback about the calls, such as 'I enjoyed our conversation ... I thought that she did herself, you, and the College proud, and I hope that she flourishes at Emmanuel. It was so good to hear the bubblyness of one who is obviously having the time of her life!' and 'I sensed real respect, modesty, thoughtfulness, and appreciation of the chance he has of being at Emma. Good for me to know the College has got such students!' The callers enjoy the conversations too and frequently made comments such as: 'I've really enjoyed talking to College members', 'it is quite a confidence booster', 'So nice!', 'she gave amazing (honest) advice', 'a lovely person'.

One Emma member said to me after his phone call that it was the student 'who pointed out that a large number of small donations encourages the 'Bigguns'', which is very true. While some are in a position to make gifts with lots of zeros we realise that others are not, but all contributions, of whatever size, are really helpful. Almost 60 per cent of gifts were under £250 and 461 members donated under £100. Without these gifts the percentage of members supporting us would have plummeted, which would have reduced the number of donations at higher levels.

Some donors express a wish about how their gifts are used; others are happy for the College to decide. Whatever the preference, the donations make a real difference. Twelve graduate students have just started here, who would not have been able to take up their places here without financial support from donors; 187 hardship grants were made; students were helped with the costs of extra-curricular activities such as sport, music and drama; some could not have taken up vacation placements without financial help; and others used College funding to carry out charitable works. Other donors supported teaching and research, or our buildings and grounds. All have been very welcome.

We have received many legacies in the past year, ranging in amount from about £500 to £800,000. I have many conversations with those who are thinking about drawing up a Will, and with families after a member has died. Again, some are happy for the College to decide where the need is

greatest; others prefer to specify the area they wish to support. It is wonderful when Emma members think of helping future generations in this way.

As a tiny way of saying 'thank you', we invite all who have donated in the past year to a party in London. Last December, we were delighted to see so many of you in Haberdashers' Hall, a place with a connection with Emmanuel as the architects of the new building for the Company were Michael and Patty Hopkins, who designed our Queen's Building. We also had a very enjoyable dinner in College in the spring, when the Hall was full of members of the Master's Circle (for donors of £10,000 and above) and their guests.

The interest and enthusiasm which you demonstrate for your college gives us confidence as we think about Emma's future. We have been working on a masterplan this year for the whole College, thinking about our hopes, aspirations and needs for the future and how and when these might be met. The thinking has emerged from the work on the conservation statement and Emma's spirit of place, and has been carried out in the context of the exciting news that we have finally reached an agreement with the University to acquire Furness Lodge and a long lease of the car park beside it. As we think about developing this land and bringing it into use by the College, we need to make sure we are acting in the best interests of Emmanuel in the long term, which is why the masterplan is such an important first step. The Bursar has managed our finances so that we have been able to pay for the land, but development of it – refurbishment of Furness Lodge and construction of a new building on the carpark site – will not be possible without help. This is something we are thinking hard about at the moment and we'll keep you informed as our plans develop. Ideas and suggestions are always extremely welcome: this is a once-in-a-lifetime opportunity for all Emma members to be included and involved.

One of the steps we have taken when thinking about the future is to increase the staffing of the Development Office. With a big project on the horizon it is clear that we need more resources, and we were delighted as a first step to keep Lizzie Shelley-Harris in a new post of 'information officer' when Samantha Marsh returned from maternity leave. We've expanded our premises into D4, which is now the main enquiry point, and the Master's PA Jane Macmillan has moved to join us.

Emma has a digital future too. Mary Longford puts together a monthly e-news, and makes sure we keep in touch through Facebook, Twitter and Instagram. Our traditional mailings, the *College Magazine*, *Emmanuel Review* and newsletters, continue, of course, though they are now also available online.

This brings me back to my starting point with the news of a new College history and a new guidebook. We hope you enjoy keeping in touch with us, through printed publications, online and

social media, and visiting. We are always delighted to hear from you, see you and welcome you back. You are a really important link with the world outside our College and we thank you so much for all you to do maintain and strengthen it as we look from Emma past and present to Emma future.

Sarah Bendall

Development Director

November 2017